

Funding the Duffield Sports Center

As is the case for all independent schools, the Army and Navy Academy must pay for the Duffield Sports Center and other buildings planned for future construction through the generous, philanthropic support of our school wide community. Patrons, past patrons, alumni, employees and other friends of the Academy will, by their generosity, help the Academy to move forward and build out the Master Plan.



The Capital Campaign Committee to raise money for the Duffield Sports Center has first approached the Academy's Board of Trustees and a small number of individuals within the school-wide community. That process is still ongoing. So far, approximately 60 percent of the total project cost has been pledged by those who have already been contacted.



Today, the Academy's fund raising efforts are being expanded with the announcement of the beginning of the public phase of a capital campaign. The goal of the public phase is to broaden our base of potential donors with the view to help raise the remainder of the funds necessary to pay for the entire project with contributed funds. This will be beneficial by enabling the Academy to preserve its cash reserves and keep them available to address future needs.

Ways of Giving

The Capital Campaign Committee will seek gifts in the form of direct contributions, multi-year pledges, gifts of publicly traded securities or closely held stock, real and personal property (gifts-in-kind), paid-up life insurance policy and any regularly recognized charitable gift planning vehicle such as a Charitable Remainder Trust, other trust or annuity.

Your support brings us closer to our goal. Every gift is tax-deductible.

JOIN OUR WINNING TEAM!

Be a FAN!

Come out and learn, first-hand, about the exciting opportunities the Duffield Sports Center will offer our cadets. Get a behind-the-scenes look at the new facilities and learn about the drive for Warrior Pride that is guiding this development of the project.

Be a PLAYER!

When you are approached to participate in the Capital Campaign, please consider making a stretch gift in support of this important project. Every gift counts!

For those who can, consider making your donation Personal and Everlasting...ask about our Exclusive "Naming Opportunities."

Be a BOOSTER!

Become an advocate for the Academy and the Duffield Sports Center project in particular. Introduce new people to the Army and Navy Academy and build relationships within the community.

Host an event at your home or office to help educate and inspire friends to Join the TEAM! This is an excellent opportunity to spread the word about the Academy in a casual and informal setting. Encourage involvement from corporate partners.

Be a TEAM LEADER!

Join the Campaign Team as a VOLUNTEER! The Capital Campaign for the new Duffield Sports Center is the most ambitious fundraising campaign in the history of the Academy. We are thrilled with all of the many individuals who have volunteered to help make our campaign a success.

We'd love to hear from you. Please feel free to contact Barry Friedman, Director of Development to discuss your role on our WINNING TEAM! Ph. 760.547.5279 or bfriedman@armyandnavyacademy.org



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D U F F I E L D S P O R T S C E N T E R

THE NEED AND PLAN FOR THE DUFFIELD SPORTS CENTER



When Colonel Thomas A. Davis opened the Academy in 1910, he created a system of education that has survived as one of the most effective learning models of independent school education. It is one that matters more today than ever before.

The Academy's core values: Honor, Integrity, Respect, Responsibility and Compassion coupled with the quality of its education, produce young men who are well educated, well rounded, strong, honorable and ready to lead.

Now a plan is taking shape to ensure that what Colonel Davis envisioned will not only survive but flourish. An extensive modernization of the campus facilities and grounds will position the Academy for the needs of the 21st century while preserving the best of the past.

The Board of Trustees has put forth an ambitious plan.

In June 2010, six months of intense effort by the Board of Trustees and all segments of the Academy family culminated in the 2010-2015 Strategic Plan. The Board then presented a new Master Plan that was then approved by both the Planning Commission and the City Council of the City of Carlsbad.

The plan calls for a major modernization and expansion campus wide.

Every aspect of Academy life—academics, athletics, residential life, recreation, faculty housing and support services—will be impacted. Every corner of the property and nearly every building will be affected. Some of the more stable structures will be renovated. Most will be replaced by state-of-the-art facilities that will function effectively for decades to come.

The plan will unfold in phases intended to minimize disruption.

Work will begin on the first phase of the Master Plan before the end of this year. A new athletic complex on the east side of Carlsbad Boulevard will be constructed. It will consist of a multi-purpose athletic and community center, a completely renovated stadium and press box, artificial turf field, stadium lighting and other, smaller facilities to meet the needs of our student-athletes, coaches and visiting teams.

The complex can be constructed with minimal impact on the main campus and will add capabilities that will make the construction of future phases of the Master Plan on the main campus easier to accomplish.

It will enhance the Academy's ability to teach leadership through both our athletic and leadership programs. To quote General Douglas MacArthur: "Upon the fields of friendly strife are sown the seeds that on other fields on other days, will sow the seeds of victory." MacArthur clearly recognized the value of athletic competition to the development of character, teamwork and esprit de corps.

The capital campaign is essential to the plan's success.

No independent school can finance major capital improvements from the revenue paid as tuition. Accordingly, the Academy must rely primarily on the generosity of those Alumni and Patrons who have experienced and believe in our program, to fund the construction of these facilities. Because of their commitment, they choose to give back to ensure that a similar or greater benefit is available to current and future generations of cadets.

The Academy's Master Plan, which combines a vision of 21st century education with the program established by Colonel Davis, will be the engine that will help fuel another century of growth for the Academy.

The Need for a New Sports Center

At the Academy, athletics are both competition on the playing field and a vehicle for teaching critical life lessons to those who compete. As one of the Academy's "six pillars", athletics are an essential component of our ability to develop good character in our student athletes.

The campus facilities for athletics and other group activities are inadequate and do not meet independent school standards. Those few that do exist have seen heavy use across many years and have either approached or exceeded their natural life cycles. In most cases, suitable facilities do not exist, leaving coaches and cadets to make do with temporary or sub-standard permanent space.

Sports areas are scattered throughout campus, complicating schedules, adding to maintenance costs and creating challenges for cadets and coaches alike. Moreover, the facilities are too few and too small for the size of the Academy family; no single area, indoors or out, can comfortably accommodate everyone who wants to attend a big event.

Despite these challenges, the Academy holds some 75 league titles, earned over the years since moving to Carlsbad and there is pride in those accomplishments. It is a reflection of the character of our student athletes to succeed no matter what the circumstances. That said, they deserve better.

For some, athletic accomplishment is a gateway to the college of their choice. College scouts are frequent spectators at Academy games. When conditions are less than optimal, however, young players may not perform or impress to desired levels.

Winning is not the only goal of athletics at the Academy. Athletics and athletic competition are also forums that are used to teach life lessons needed for a successful adulthood. Although the Academy's athletic experience earns high praise from cadets and parents, the facilities themselves detract from the experience.

Here are the primary challenges with the existing athletic facilities:

- The Academy's only "field house" is an old cottage the size of a small apartment.
- Our current basketball court is not regulation length, and is housed in a building with no heat.
- Until one year ago, the wrestling team practiced on the performing arts stage in Davis Hall. The stage was too

small to accommodate the entire team at one time. The team now practices in a large tent erected each winter on our tennis courts, taking them out of play for tennis.

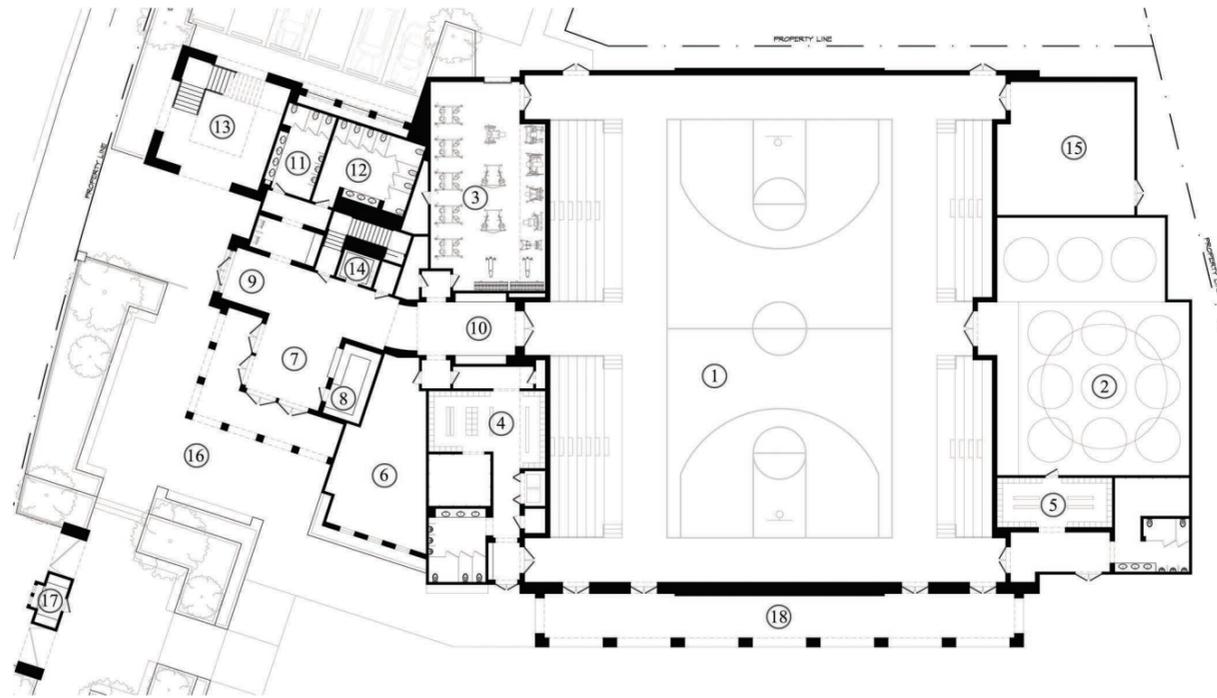
- Maffucci Field is natural turf. Keeping it healthy is expensive and difficult. With year-round use, it never gets proper rest and is often marred by divots, uneven surfaces and unsightly bare spots.
- There are no lights on Maffucci Field. After the switch from daylight savings time, the field is unusable after 5:00 PM due to darkness. We cannot conduct CIF playoff games at home as they must be played at night.
- The Weight Room sees 50 cadets on a typical day. Located in the Davis Hall basement, under the stage, the room is damp and poorly ventilated. Although most of the free weights and machines are relatively new, there is not enough room for enough of them to meet the program's needs.
- For medical care, cadets must go to the Health Center but later they may need personal rehabilitation and training to regain full function. The space used by the athletic trainer for this purpose is small, worn and insufficient.
- Academy student athletes store their gear in wooden cubbyholes in the drafty center room. Visiting players leave their belongings on the bus or on the sidelines of the playing field. Worse yet, there are no facilities for the visiting team.
- Announcers and reporters watch the games on Maffucci Field from a two-story, one-room tower donated many years ago. It has never been renovated; it is too small for its intended purpose and not designed for a modern approach to press coverage and scoring.

The Plan and the Promise of the New Sports Center

The extraordinary generosity of the Duffield family is the starting point for a complex consisting of two new buildings and a new playing field. While the Duffield Sports Center's main purpose is to support the Academy's interscholastic athletic program, it will also serve as a community center where the entire Academy family can gather for a celebration or a learning experience in addition to a game. The field itself will provide a superior parade field to support the bi-monthly military reviews conducted in honor of patrons, alumni, graduating seniors or the annual City of Carlsbad Veteran's Day parade.

In addition, youth groups, adult sports leagues and other independent schools in need of athletic facilities will be able to use the facility, as will the Academy's summer program and customer user groups

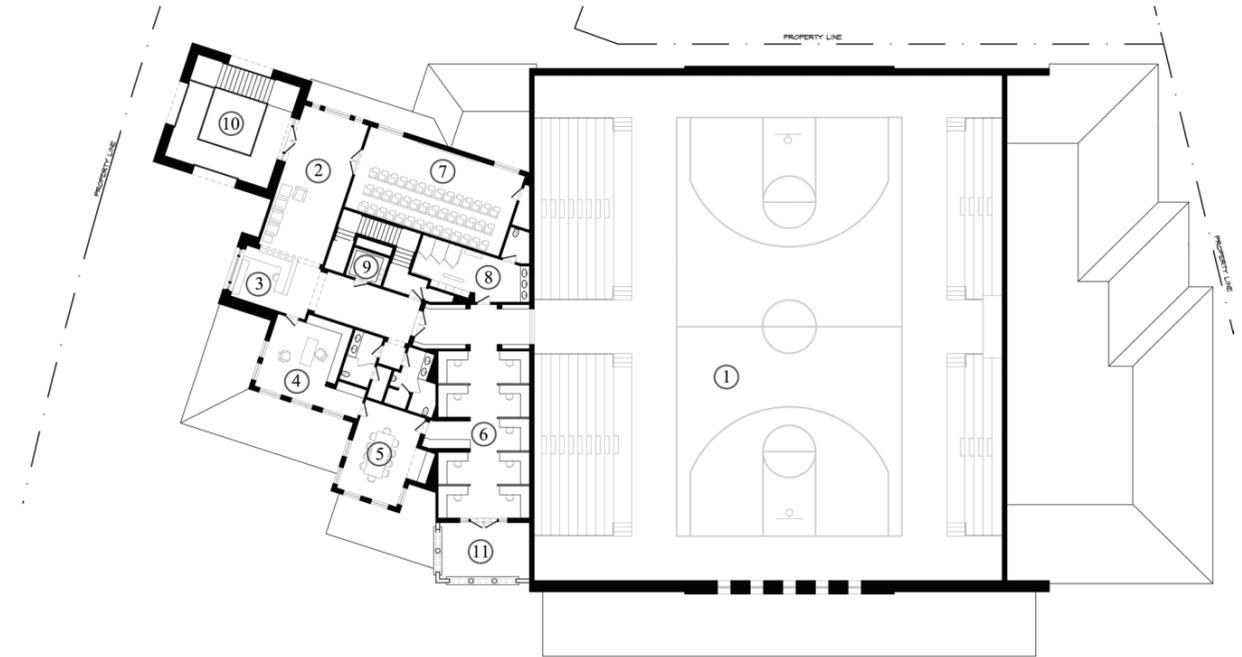
Athletic Facility Main Level Floorplan



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|----------------------|-----------------------|-----------------------|---------------------|
| 1. Gymnasium | 6. Training Room | 11. Men's Restroom | 16. Warriors' Court |
| 2. Wrestling Room | 7. Lobby | 12. Women's Restroom | 17. Ticket Gate |
| 3. Weight Room | 8. Tickets/Concession | 13. Stair Tower | 18. Exterior Loggia |
| 4. Home Locker Room | 9. Main Entrance | 14. Elevator | |
| 5. Guest Locker Room | 10. Trophy Display | 15. Equipment Storage | |



Athletic Facility Upper Level Floorplan



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|-----------------------------------|----------------------------------|
| 1. Gymnasium Below | 7. Film Room |
| 2. Upper Lobby | 8. Coaches' Locker Room |
| 3. Assistant to Athletic Director | 9. Elevator |
| 4. Athletic Director | 10. Stair Tower |
| 5. Conference Room | 11. Coaches' Observation Terrace |
| 6. Coaches' Office | |





The Academy's master plan begins with the Sports Center.

Given space constraints on campus, any new construction will inevitably displace a building that is still in use for housing, classrooms or offices. An exception is the land on the east side of Carlsbad Boulevard where the athletic field is located. Here there is room to grow.

Beginning the master plan with construction of the Duffield Sports Center will minimize disruption during subsequent phases of development. The rooms in the new Duffield Pavilion (field house) will be available for multiple uses during construction of other new building across the street. The rollout of the entire master plan has been carefully sequenced in this way and is dependent upon completion of the Duffield Sports Center to support subsequent construction.

Here are the highlights of the Duffield Sports Center:

Duffield Sports Center Pavilion The small cottage that currently serves as a "field house" will be replaced by the 27,250-square-foot Duffield Sports Center Pavilion, designed for indoor sports, academics and other group activities. These include large assemblies, military ceremonies, award presentations and exhibitions. In addition to a spacious arena, the first floor of the pavilion will house wrestling and weight rooms, locker rooms, athletic training room, a concession stand and restrooms. Upstairs, overlooking the arena will be an observation terrace and shared offices for the athletic department staff. A theater and a conference/classroom will help meet the need for flexible-use space. A trophy gallery and other features of the building will contribute to school spirit.

Whatever activities a cadet may choose, the Pavilion will inspire hard work, self-respect and team spirit. Moreover, cadets will be proud to welcome their families, competing teams, guest speakers and performers to this centerpiece in the Duffield Sports Center.

The main activity areas in the Duffield Sports Pavilion are:

Arena Davis Hall elicits fond memories of happy times, but it no longer meets the needs of our rapidly improving basketball program. The current Master Plan calls for renovation and conversion of Davis Hall to accommodate small assemblies, receptions, awards ceremonies, drama performances and band concerts.

Most indoor physical activities and large assemblies will move across Carlsbad Boulevard to this new large indoor space. Here, the bleachers will hold at least 650 game spectators and even more assembly attendees when the new bleachers are folded back and replaced with chairs. The new arena will instill pride and enthusiasm not just for the Academy's past but for its future.



Weight Room This room will be nearly twice the size of the one in Davis Hall. In a clean, bright, well-ventilated environment, cadets will be more inclined to exercise, and more of them will be able to do so at the same time. The Academy's certified trainer will continue to teach them proper weight-lifting techniques, and the boys will continue to grow in confidence and strength. They love lifting weights, and the exercise is excellent for general fitness as well as preparation for sports. The new Weight Room will encourage fitness habits to last a lifetime.



The Makhachev Wrestling Room This will be the first ever training room for our growing wrestling program. With mats permanently installed and with sufficient space to accommodate a growing team, the facility will bring the Academy a step closer to building a championship team.

Athletic Training Room The Duffield Pavilion will have a room three times the size of existing space available for personal training and rehabilitation. The Training Room will help reduce the risk of re-injury and enable cadets with injuries to recover their health as expeditiously as possible.



Home and Visitor Locker Rooms The first floor of the Duffield Pavilion will have locker rooms with private showers for both the home and visiting teams, in keeping with current expectations. All players' belongings will be secure, and the surroundings will put the boys at ease before a game. With these locker rooms Academy cadets will be proud to welcome visiting players to their home games.



The Jon S. Higgins '59 and Family Press Box The 50-yard line of Maffucci Field will be the site of a new two-story press box with outdoor bleachers; a refreshment stand and restrooms under cover on the first floor; several executive boxes, including an announcer's box, upstairs; and a raised outdoor terrace on one side. In addition, a raised Terrace to the side of the Press Box will give standing spectators an additional vantage point from which to observe a game or parade.



John Maffucci Field Maffucci Field will be covered with low-maintenance synthetic turf. Labor costs will drop by half, and the field will look better than ever. Parades will raise less dust and more applause. For the first time, there will be lights for nighttime events. Most important of all, more teams and new sports (such as lacrosse) will be possible, during more hours of the day and more days of the year. Cadets will have far more opportunities to run out onto the field and play, and even greater pride and excitement when they do so. So will youth and adult teams in the local area that also use the facility.